Enabling patient-centered communication and care through health information technology

Lila J. Finney Rutten¹, Amenah A. Agunwamba¹, Sarah M. Greene², Kathleen M. Mazor³, Jon O. Ebbert¹, Jennifer L. St Sauver¹ and James W. Dearing⁴

¹Robert D. and Patricia E. Kern Center for the Science of Healthcare Delivery, Mayo Clinic, Rochester, MN, USA

Correspondence to:

Lila J. Finney Rutten, Department of Health Sciences Research, Division of Epidemiology, Mayo Clinic, 200 First Street SW, Rochester, MN 55905, USA rutten.lila@mayo.edu

Abstract

Advances in communication science and developments in health information technology coupled with recent health reform initiatives have created unique opportunities for progressing toward a patient-centered healthcare system in the US. We propose a conceptual framework to describe ways in which patient-centered communication may serve as a critical link in translating health information technology functionality into delivery of patient-centered care. In this context, health information technology may provide the infrastructure for patient-centered communication to enable delivery of patient-centered care. Key aspects of patient-centered communication and health information technology are reviewed and patient-centered care is described as emerging through health information technologyenabled patient-centered communication.

Keywords: Communication, Health information technology, Patient-centered care, Patient-centered communication

Introduction

Adoption of health information technology (HIT) has generally increased since the Health Information Technology for Economic and Clinical Health act of 2009 was established to prioritize and improve the delivery of patient-centered care by providing assistance, infrastructural support, and \$30 billion for HIT.¹⁻⁴ However, results from research assessing the effectiveness of HIT have been mixed, and only marginal improvements in healthcare quality and efficiency have been

observed.^{3,5,6} Fulfilling the promise of HIT will require careful efforts to ensure that HIT supports patient-centered communication and care processes.

We propose that patient-centered communication is at the heart of delivering patient-centered care and that HIT applications that support patient-centered communication are the most likely to result in improved outcomes for patients, caregivers, and healthcare providers. Specifically, we present a conceptual framework that identifies key functionalities of HIT to support the mechanisms of patient-centered communication, which in turn, enable patient-centered care delivery and related outcomes. The framework, and our discussion of the components thereof, considers the role of HIT-enabled patient-centered communication for patients, caregivers, and healthcare providers.

Implementation and use of HIT to support patient-centered communication and care delivery has great potential to enable health promotion and disease management in a manner consistent with patients' needs, preferences, and resources. A recent comprehensive review of randomized-controlled trials of HIT interventions with patient-centered components documented positive effects on a variety of outcomes including clinical outcomes, healthcare processes, patient needs and preferences, access to information, shared decision making, and communication between clinicians and patients.⁷

Increasing evidence links delivery of high-quality, patient-centered care with effective patient-provider communication.⁸ Patient-centered communication elicits and validates a patient's perspective, recognizes the psychological and social context of the patient, produces a shared understanding of the patient's health needs, and ensures shared decision-making

2014

²PCORI, Washington, DC, USA

³Mayers Primary Care Institute, University of Massachusetts Medical School, Worcester, MA, USA

⁴Michigan State University, East Lansing, MI, USA

power.⁹ Patient-centered communication influences the quality of patient care through fostering healing relationships, exchanging information, responding to emotions, managing uncertainty, sharing in decision making, and enabling patient self-management.^{9,10}

Conceptual framework

Patients, caregivers, and healthcare providers share an interest in improved outcomes for patients. Our conceptual framework identifies these shared interests as patient-centered care outcomes including improvements in health behaviors, symptom management, healthcare processes, and disease-specific outcomes; increased health knowledge; reduction in cost, time, and medical errors, and increased access to care. We propose, and explicate below, that patient-centered communication mechanisms, appropriately facilitated by HIT applications with patient-centered functionality, can support patients, caregivers, and healthcare providers in their pursuit of these shared aims (Fig. 1).

Patient-centered communication, HIT, and care outcomes

Effective health communication has been shown to contribute to disease prevention and health promotion by: facilitating the patient-physician relationship, improving health knowledge, encouraging adherence to clinical recommendations and regimens, and providing consumer education. 11-21 Across multiple levels, health communication

raises awareness of health risks (e.g. education on sexually transmitted diseases), influences certain health behavior (e.g. media use to promote tobacco-free environment policy), and increases self-efficacy (e.g. health information networks can empower individuals).²²

Patient-centered care is defined by the Institute of Medicine as 'providing care that is respectful of and responsive to individual patient preferences, needs, and values, and ensuring that patient values guide all clinical decisions'. Patient-centered communication is crucial to provide patient-centered care. Patient-centered communication has been described as intercommunication between provider and patient that incorporates the perspective, psychosocial context, and decision power of the patient in clinical care. ²³

As depicted in our conceptual framework, one way in which patient-centered communication may be systematically facilitated is through HIT. Developments in technology allow for shared knowledge and increased systematic dissemination of standardized health information. Ideally, when HIT is appropriately designed and implemented, it can support patient-centered communication to enable delivery of patient-centered care. Previous research has documented improvements in healthcare outcomes associated with patient-centered communication across a variety of domains including patient knowledge, health behaviors, emotional management, symptom physiologic measures, and pain management. 9,24-27

HIT User	Key HIT Functionality	Patient-Centered Communication Mechanisms	Patient-Centered Care Outcomes
Patient	Access to health records and reports Information exchange Prevention modalities and wellness strategies Evidence-based data on risks/benefits of treatments Self-management eVisit	Facilitation of patient-physician interactions Increased opportunities for communication Educated patients have increased decision control Increased patient engagement Opportunity to discuss psychological and social context	Patient health behaviors Symptom management Health care process outcomes
Caregiver	Continuity of care Access to patient records and reports Caregiver resources Partnership with provider	Caregiver involvement reinforces patient-provider interactions Patient advocate provides insight on patient perspective Assists in translating health information to patient Caregiver support in decision making Partnership fosters relationships	 Disease specific outcomes Health knowledge Reduced medical cost and time
Healthcare Provider	Coordinated and comprehensive care Collaboration between providers Electronic Medical Record access Standardized reporting Pharmaceutical dosing systems Intervention management	Improved and efficient communication between providers and patient Behavioral management and support outside of clinic context Improved communication on decision making with other providers and patients	Reduced medical error Access to care

Figure 1 Using health information technology (HIT) to impact patient-centered care through patient-centered communication.

HIT-enabled communication

The development of HIT to support patient-centered communication holds promise for improving patient experiences and outcomes. Electronic sources of health information are already changing how people engage in health management. With 85% of adults using the Internet in the US, novel opportunities exist for web-based health promotion and health interventions.²⁸ In 2012, it was reported that 59% of US adults looked for health information online in the past year.²⁹ The use of health technology in patient care has great potential to empower people through information sharing among patients, families, and care teams, and data sharing.^{30,31} Existing and emerging HIT may enable more frequent and less costly patient-clinician interactions. Applications of HIT in clinical settings, such as electronic medical records, clinical decision aids, disease management systems, telemonitoring systems, and telemedicine, have been documented to improve the delivery of patient-centered care when said technologies are developed to promote aspects of patient-centered communication and care including patient engagement in care, health promotion, and disease prevention, and integration of care across settings and care teams.

Communication at the patient level

Provision of convenient access to information for patients and their families is a critical capability of patient-centered HIT.30 Examples of patientcentered HIT applications include patient portals, web services, and health behavior assessment tools linked to interactive education applications. Types of patient level engagement using these HIT applications include access to personal clinical data, prevention and wellness tools, data-driven information on the risks and benefits of treatment options, and expanded opportunities for communication with healthcare providers.³² Access to clinical data allows patients to become informed about their illness and treatment options to enable greater engagement in their care. Prevention and wellness tools might be tailored to encourage a patient to become more assertive in self-management. Access to prognostic tools or risk calculators may help patients to make informed decisions about treatment. Increasing opportunities for communicating with care providers may create greater continuity of care and use of preventive services.

There are several mechanisms through which HIT may influence patient-centered communication. Specifically, within a portal application a patient can view results from lab tests as soon as they are available, reducing potential anxiety a patient

might experience in waiting for a provider to call. They would also be able to better prepare for a conversation with their physician. In addition to viewing health records and lab reports, HIT platforms should support direct communication with a primary care provider via secure messaging,³³ or even participation in an 'eVisit'. An eVisit offers a novel solution to patients who have limited time, concerns about exposure to infectious illness, and limited resources. Some portals have been developed wherein a patient may interact live with a nurse practitioner to discuss concerning symptoms, to determine whether a trip to the emergency room or clinic is necessary. During an eVisit, a patient could upload photos to convey visual information about their symptoms. A virtual interaction is also beneficial if a patient struggles with anxiety about a condition or about an actual face-to-face visit. Patient-centered HIT applications might also enable self-care and health management with support from care teams. Functionality in this domain may include self-management tools, communication tools, and goal-tracking applications.

Communication with families and care teams

Coordination of care through communication with families and those involved in the care of the patient is an important capability of patientcentered HIT. Family caregivers play a critical role in the continuity of care for patients with chronic conditions, yet often they face challenges and difficulties navigating a complex healthcare system and in obtaining the information they need.³⁴ The California HealthCare Foundation reports that 63% of caregivers desire more information regarding their role and responsibilities as caregiver.³² Linking caregivers to community resources, patient information, disease management strategies, and support groups via HIT may reduce these challenges, and reduce communication gaps that may arise in patient care. For example, a caregiver may not always be present during a patient's clinical visit, and thus, is dependent on the patient to recall and provide information regarding their care. Given that the majority of patients are interested in sharing their patient portals with their caregivers, it is important to remove barriers to caregiver access.³⁵ A caregiver who is given access to health records and HIT-enabled healthcare resources will be able to directly obtain accurate information, and may be able to communicate directly with a physician or care team member. For example, a caregiver could discuss medication adjustments or medical conditions not requiring an office visit with a health provider through secure messaging. A

caregiver may also have access to online groups that provide support in effective care management.

Communication across multiple healthcare providers A patient's health needs are usually met by a number of healthcare providers, and care collaboration requires coordination of individual actions, cooperation in planning and working together, and sharing of goals, planning, problem solving, decision making, and responsibility.³⁶ A pervasive challenge in managing the continuity needs of a patient is that much of the current healthcare system is fragmented and disjointed; common patient complaints include frustration with the lack of coordinated care.³⁷ The lack of coordination among primary care providers, specialists, the emergency department, as well as lab, diagnostic, and discharge departments results in not only patient frustration, but medical error and poor patient outcomes.³⁷ HIT offers solutions to assist providers to adhere to evidence-based practice guidelines, streamline documentation, and facilitate collaborative approaches to clinical decision making.³⁸

Conclusions

Challenges and opportunities

Patient-centered technologies must be designed to improve the patient experience, enhance the patient-clinician relationship, encourage vital communication, improve patient understanding, and facilitate patient engagement.³⁹ Obstacles to implementing effective HIT need to be addressed. Studies have reported barriers including: poor interface usability; problems associated with use and access for older populations, those with low income, low education and cognitive impairments; low computer literacy in both patients and clinicians; and insufficient training for use of HIT. Many of these obstacles may be addressed by engaging both patients and healthcare providers in the developmental stages and assessment of HIT platforms, and to review their applicability and effectiveness in different settings.⁷ Evaluation methods such as usability testing, surveys and questionnaires, focus groups, key informant interviews, and assessment of literacy and readability demands would be key tools to improving HIT platforms. 40-44 Prior studies have effectively developed and assessed HIT platforms through these approaches.⁴⁵

Aligning progress in technology, communication science, and clinical care will require coordination and leadership to ensure that movement in these domains is toward the common goal of delivering patient-centered care. Concerns around patient

privacy and information security also pose unique technical, political, and ethical challenges to implementation of patient-centered HIT. 46-51 Other barriers may include resistance to adoption of patient-centered technology and practices due to financial concerns or other disincentives. 48-51 Barriers to change stemming from resistance to disruption of existing clinical processes will require thoughtful change in management approaches and attention to pragmatic details such as clinicians' computer literacy, placement of exam room computers to preserve interpersonal connections, and technical support required to attain interoperability with other providers/systems.

While access to online resources is increasing, not everyone is benefitting equally, as low SES populations, senior citizens, rural populations, and minorities report lower access. ^{28,29} Disparities in access to and use of communication technologies parallel and likely contribute to health disparities.⁵² Profound inequalities in use of emerging communication technologies by class, race, and geography have been documented and observed to be related to healthrelated knowledge and behavior.⁵² New technologies may play a role in promoting health, but policy makers and health providers must pay careful attention so that disproportionate access not exacerbate health disparities. Strategies for reducing disparities in access may include investing in human and technological capital to implement, maintain, and effectively use HIT in disadvantaged communities and regions and involving organizations that serve the underserved in development and deployment of HIT to better meet the needs of disadvantaged groups.

Research priorities

NO. 4

While evidence from prior research suggests that HIT applications that include components of care can improve care processes and outcomes, and improve patients' experience of care, greater research is needed to guide healthcare practices and systems in specific implementation and use of technologies to promote health, safety, and equity. Measurement and reporting on care processes, patient experiences, care outcomes, and population trends is critical to providing evidence-based patient-centered care. Automation of quality measurement and integration of public health data into patient care enables greater tracking of preventive services and clinical outcomes, and identification of disparities in care and outcomes. Population registries, clinical dashboards, outcome databases, and EHRs are examples of HIT applications that support evaluation of care processes.³⁰ More broadly, HIT allows for innovative and collaborative research that will inform public health and medical interventions, ultimately directed at improving population health.

In particular, more research is needed to directly assess the impact of HIT applications on components of patient-centered communication and patient-centered care to evaluate the extent to which such technologies can support informed decision making, information sharing, information access, patient engagement, caregiver involvement, and behavioral change. Ongoing research to evaluate the extent to which HIT-enabled communications are informative, include interpersonal sensitivity, and involve relationship building are encouraged.⁸

Studies are needed across a diversity of populations, including traditionally disadvantaged or understudied populations to understand and track the impact of HIT on disparities in healthcare processes and outcomes. Specifically, research is needed to evaluate the impact of psychosocial and demographic characteristics on the reach and effectiveness of HIT applications to, at a minimum, ensure that such technologies do not exacerbate disparities, and, more ideally, identify technologies and approaches that reduce disparities.

With increasing focus on population health and community-based care delivery, research to understand how HIT can support health and healthcare delivery in populations and communities is encouraged. Specifically, there appears to be significant potential for HIT to enable ongoing management of chronic illness, improve coordination of care across providers, and provide continuous support for lifestyle modifications while reducing the burden on patients. Research is needed to explore the impact of HIT applications on use and cost of care and patient outcomes.

Closing remarks

Patient-centered communication is fundamental to delivery of patient-centered care. Recently developed and emerging HIT applications can be leveraged to support patient-centered communication and care processes if functionality is aligned with patient-centered communication mechanisms. Challenges to realizing the full potential of HIT-enabled patient-centered communication warrant continued consideration and further research is needed to evaluate the impact of HIT on patient-centered communication, care processes, and outcomes.

Disclaimer statements

Contributors None.

Funding None.

Conflicts of interest None.

Ethics approval There are no human subjects involved.

Acknowledgments

Sarah Greene is a Senior Program Officer in the CER Methods and Infrastructure Program at the Patient-Centered Outcomes Research Institute (PCORI). The views expressed in this article do not necessarily represent those of PCORI.

References

- 1. Hing E, Hsiao CJ. Electronic medical record use by office-based physicians and their practices: United States, 2007. Natl Health Stat Rep 2010;(23):1–11. PubMed PMID: 20632518.
- Hsiao CJ, Hing E. Use and characteristics of electronic health record systems among office-based physician practices: United States, 2001–2012; 2012 [accessed 2014 Mar 20]. Available from: http://www.cdc.gov/ nchs/data/databriefs/DB111.pdf.
- 3. Kellermann AL, Jones SS. What it will take to achieve the as-yet-unfulfilled promises of health information technology. Health Aff (Millwood) 2013;32(1):63–8.
- DesRoches CM, Charles D, Furukawa MF, Joshi MS, Kralovec P, Mostashari F, et al. Adoption of electronic health records grows rapidly, but fewer than half of US hospitals had at least a basic system in 2012. Health Aff (Millwood) 2013;32(8):1478–85.
- Landrigan CP, Parry GJ, Bones CB, Hackbarth AD, Goldmann DA, Sharek PJ. Temporal trends in rates of patient harm resulting from medical care. N Engl J Med 2010;363(22):2124–34.
- 6. Black AD, Car J, Pagliari C, Anandan C, Cresswell K, Bokun T, et al. The impact of eHealth on the quality and safety of health care: a systematic overview. PLoS Med 2011;8(1):e1000387.
- Finkelstein J, Knight A, Marinopoulos S, Gibbons MC, Berger Z, Aboumatar H, et al. Enabling patientcentered care through health information technology. Evid Rep Technol Assess (Full Rep) 2012;(206):1–1531.
- 8. Golin C, Thorpe C, DiMatteo M. Accessing the patient's world: patient-physician communication about psychosocial issues (Chapter 7). In: Earp JL, French EA, Gilkey MB, (eds.) Patient advocacy for health care quality: strategies for achieving patient-centered care. Sudbury, MA: Jones and Bartlett Publishers; 2008.
- Epstein RM, Street RL. Patient-centered communication in cancer care: promoting healing and reducing suffering. National Cancer Institute NIH Publication No. 07-6225: Bethesda, MD.
- 10. Street RL, Epstein R. Key interpersonal functions and health outcomes (Chapter 11). In: Glanz K, Rimer B, Viswanath K, (eds.) Health behavior and health education: theory, research and practice. Hoboken, NJ: Jossey-Bass Publishers; 2008.
- 11. Viswanath K, Kreuter MW. Health disparities, communication inequalities, and e-health: a commentary. Am J Prev Med 2007;32(5 Suppl):S131.
- 12. Ackerson LK, Viswanath K. Communication inequalities, social determinants, and intermittent smoking in the 2003 Health Information National Trends Survey. Prev Chronic Dis 2009;6(2):A40.
- 13. Jackson LD, Duffy BK. Health communication research: a guide to developments and directions. Westport: Greenwood Press; 1998.

- 14. Eng TR, Maxfield A, Patrick K, Deering MJ, Ratzan SC, Gustafson DH. Access to health information and support. JAMA 1998;280(15):1371-5.
- 15. Northouse L, Northouse P. Health communication: strategies for health professionals. Stamford, CT: Appleton & Lange; 1998.
- 16. Parrott R. Designing health messages: approaches from communication theory and public health practice. Washington, DC: Sage; 1995.
- 17. Ray EB, Donohew L. Communication and health: systems and applications. Florence, KY: Psychology Press; 1990.
- 18. Freimuth VS, Stein JA, Kean TJ. Searching for health information: the cancer information service model. Philadelphia, PA: University of Pennsylvania; 1989.
- 19. Atkin CK, Wallack L. Mass communication and public health: complexities and conflicts. Vol. 121. Washington, DC: Sage; 1990.
- 20. Backer TE, Rogers EM, Sopory P. Designing health communication campaigns: what Washington, DC: Sage; 1992.
- 21. Wennberg J, editor. Shared decision making and multimedia. In: Harris LM, (ed.) Health and the new media: technologies transforming personal and public health. New Jersey: Lawrence Erlbaum Associates; 1995.
- US Department of Health and Human Services. Healthy people 2010. Rockville, MD: Office of Disease Prevention and Health Promotion; 2000.
- 23. Smith RC, Dwamena FC, Grover M, Coffey J, Frenkel RM. Behaviorally defined patient-centered communication - a narrative review of the literature. J Gen Intern Med 2011;26(2):185-91.
- 24. Kinnersley P, Stott N, Peters TJ, Harvey I. The patientcentredness of consultations and outcome in primary care. Br J Gen Pract 1999;49(446):711-6.
- Martinez LS, Schwartz JS, Freres D, Fraze T, Hornik RC. Patient-clinician information engagement increases treatment decision satisfaction among cancer patients through feeling of being informed. Patient Educ Couns 2009;77(3):384-90.
- 26. Stewart MA. Effective physician-patient communication and health outcomes: a review. CMAJ 1995; 152(9):1423-33.
- 27. Stiggelbout AM, Van der Weijden T, De Wit MP, Frosch D, Legare F, Montori VM, et al. Shared decision making: really putting patients at the centre of healthcare. BMJ 2012;344:e256.
- 28. PEW Internet and American Life. Demographics of internet users 2013. PEW Research Internet Project; 2014 [accessed 2014 May 7]. Available from: http://www. pewinternet.org/data-trend/internet-use/latest-stats/.
- 29. Fox S, Duggan M. Health Online; 2013 [accessed 2014 Apr 12]. Available from: http://www.pewinternet.org/ files/old-media/Files/Reports/PIP_HealthOnline.pdf.
- 30. Finkelstein J, Barr MS, Kothari PP, Nace DK, Quinn M. Patient-centered medical home cyberinfrastructure current and future landscape. Am J Prev Med 2011; 40(5 Suppl 2):S225-33.
- 31. Patient-Centered Primary Care Collaborative (PCPCC). Transforming patient engagement: health IT in the patient centered medical home; 2010 [accessed 2014 Jun 05]. Available from: http://www. pcpcc.org/guide/transforming-patient-engagement.
- National Partnership for Women & Families. The consumer platform for health IT: advancing patient and family engagement through technology; 2011 [accessed 2014 May 25]. Available from: http://go. nationalpartnership.org/site/DocServer/CPeH_Plat form_for_Health_IT_Final_5.6.2011.pdf?docID=8661.

- 33. Institute of Medicine (IOM). Crossing the quality chasm: a new health system for the 21st century; 2001 [accessed 2014 Mar 30]. Available from: http:// iom.edu/Reports/2001/Crossing-the-Quality-Chasm-A-New-Health-System-for-the-21st-Century.aspx.
- Northouse LL, Katapodi MC, Song L, Zhang L, Mood DW. Interventions with family caregivers of cancer patients: meta-analysis of randomized trials. CA Cancer J Clin 2010;60(5):317-39.
- Sarkar U, Bates DW. Care partners and online patient portals. JAMA 2014;311(4):357-8.
- 36. Ellingson LL. Communication, collaboration, and among health care professionals. teamwork Commun Res Trends 2002;21(3):3-21.
- Bodenheimer T. Coordinating care-a perilous journey through the health care system. N Engl J Med 2008; 358(10):064.
- Schram AP. Medical home and the nurse practitioner: a policy analysis. J Nurse Pract 2010;6(2):132-9.
- 39. Epstein RM, Street RL, Jr. The values and value of patient-centered care. Ann Fam Med 2011;9(2):100-3.
- Choi J, Bakken S. Heuristic evaluation of a web-based educational resource for low literacy NICU parents. Stud Health Technol Inform 2006;122:194.
- 41. Fleisher L, Buzaglo J, Collins M, Millard J, Miller SM, Egleston BL, et al. Using health communication best practices to develop a web-based provider-patient communication aid: the CONNECTTM study. Patient Educ Couns 2008;71(3):378-87.
- Kukafka R, Khan SA, Hutchinson C, McFarlane DJ, Li J, Ancker JS, et al. Digital partnerships for health: steps to develop a community-specific health portal aimed at promoting health and well-being. AMIA Annu Symp Proc 2007;11:428-32.
- 43. Street AF, Swift K, Annells M, Woodruff R, Gliddon T, Oakley A, et al. Developing a web-based information resource for palliative care: an action-research inspired approach. BMC Med Inform Decis Mak 2007;7(1):26.
- Bluman EM, Foley RP, Chiodo CP. Readability of the patient education section of the AOFAS website. Foot Ankle Int 2009;30(4):287-91.
- 45. Rosenfeld L, Shepherd A, Agunwamba AA, McCray AT. Iterative evaluation of a web-based health information resource. J Health Commun 2013;18(8):
- 46. Boonstra A, Broekhuis M. Barriers to the acceptance of electronic medical records by physicians from systematic review to taxonomy and interventions. BMC Health Serv Res 2010;10:231.
- 47. Luxford K, Safran DG, Delbanco T. Promoting patient-centered care: a qualitative study of facilitators and barriers in healthcare organizations with a reputation for improving the patient experience. Int J Qual Health Care 2011;23(5):510-5.
- Holden RJ. What stands in the way of technologymediated patient safety improvements?: a study of facilitators and barriers to physicians' use of electronic health records. J Patient Saf 2011;7(4):193-203.
- 49. McGinn CA, Grenier S, Duplantie J, Shaw N, Sicotte C, Mathieu L, et al. Comparison of user groups' perspectives of barriers and facilitators to implementing electronic health records: a systematic review. BMC Med 2011;9:46.
- Vishwanath A, Scamurra SD. Barriers to the adoption of electronic health records: using concept mapping to develop a comprehensive empirical model. Health Informatics J 2007;13(2):119-34.

- 51. Yan H, Gardner R, Baier R. Beyond the focus group: understanding physicians' barriers to electronic medical records. Jt Comm J Qual Patient Saf 2012; 38(4):184–91.
- 52. Viswanath K. Cyberinfrastructure: an extraordinary opportunity to bridge health and communication inequalities? Am J Prev Med 2011;40(5 Suppl 2): S245-8.

Author information

Lila J. Finney Rutten is Associate Professor of Health Sciences Research at Mayo Clinic and Scientific Director of the Population Health Science Program in the Robert D. and Patricia E. Kern Center for the Science of Healthcare Delivery at Mayo Clinic. Dr Rutten received her PhD in Psychology from Miami University of Ohio and a Masters in Public Health from Harvard University.

Amenah A. Agunwamba is a research fellow within the Health Sciences Research and Population Health Department at Mayo Clinic. Dr Agunwamba's research background is in social epidemiology, health disparities, health communications, and research methods. Dr Agunwamba received a BA in Biology from Carleton College, an MPH in Epidemiology from the University of Minnesota, and a Doctorate of Science in Social Epidemiology from the Harvard School of Public Health.

Sarah M. Greene, MPH, is Senior Program Officer with the Methods and Infrastructure Program at the Patient-Centered Outcomes Research Institute (PCORI). She received both an MPH, with an emphasis in epidemiology, and a BA in Psychology and Italian from Indiana University.

Kathleen M. Mazor is Professor of Medicine at the University of Massachusetts Medical School, and

Assistant Director of the Meyers Primary Care Institute. Trained in psychometrics, she has extensive experience in developing and validating instruments to measure knowledge, attitudes, and beliefs in patients, providers, and healthcare leaders.

Jon O. Ebbert is Professor of Medicine and Medical Director of the Population Health Science Program in the Robert D. and Patricia E. Kern Center for the Science of Healthcare Delivery at Mayo Clinic. Dr Ebbert is board certified in both internal medicine and addiction medicine and has active clinical practices in both areas.

Jennifer L. St Sauver received her Masters of Public Health and PhD in Epidemiology degrees from the University of Michigan. She is currently Associate Professor of Epidemiology at Mayo Clinic and Associate Scientific Director of the Population Health Science Program in the Robert D. and Patricia E. Kern Center for the Science of Healthcare Delivery at Mayo Clinic.

James W. Dearing is Professor and Chairperson of the Department of Communication at Michigan State University. He received his PhD from the University of Southern California.

Copyright of Journal of Communication in Healthcare is the property of Maney Publishing and its content may not be copied or emailed to multiple sites or posted to a listserv without the copyright holder's express written permission. However, users may print, download, or email articles for individual use.